

Bob Ledoux

Senior Vice President, General Counsel Florida East Coast Railway

Robert Ledoux is Senior Vice President, General Counsel and Corporate Secretary for Florida East Coast Railway. He has more than 26 years of legal and management experience in corporate law and business and transportation transactions.

Prior to joining FECR, Mr. Ledoux worked at CSX Transportation for nine years in various legal positions including Assistant General Counsel for public project initiatives, engineering, passenger services, and intermodal.

From 1981 to 1987, he worked as a budget analyst for the Department of the Navy. Mr.

Ledoux then served for five years as Corporate Counsel & Secretary for Planning Systems

Inc., in McLean, Virginia. He spent the next six years as Senior Attorney and Assistant

Secretary for Software AG of North America, Inc. From 1998 to 2002, Mr. Ledoux worked as

Associate General Counsel and Assistant Secretary with PSINet, Inc.

Mr. Ledoux is affiliated with the Virginia State Bar, the Maryland State Bar, the Florida State Bar and the American Corporate Counsel Association.